

DISTRICT OF SEHELDT

2022 – 2026 Consolidated Financial Plan Bylaw No. 601, 2022

A bylaw to adopt the Financial Plan for the years 2022 - 2026

WHEREAS Section 165 of the *Community Charter*, SBC Chapter 26, 2013 requires that Council adopt an annual Financial Plan;

NOW THEREFORE, the Council of the District of Sechelt in open meeting assembled hereby enacts as follows:

**Title**

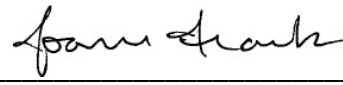
- 1. This bylaw may be cited as “District of Sechelt 2022 - 2026 Consolidated Financial Plan Bylaw No. 601, 2022”.

**Provisions**


- 2. ‘Schedule A’, attached to and forming part of this bylaw is hereby adopted as the Financial Plan of the District of Sechelt for the five (5) year period from 2022 – 2026.
- 3. Pursuant to Section 165 of the *Community Charter* the Council of the District of Sechelt has prepared a Statement of Revenue and Tax Policy as shown in ‘Schedule B’ attached hereto and forming part of this bylaw.

READ A FIRST TIME THIS	4 <sup>TH</sup>	DAY OF	May,	2022
READ A SECOND TIME THIS	4 <sup>TH</sup>	DAY OF	May,	2022
READ A THIRD TIME THIS	4 <sup>TH</sup>	DAY OF	May,	2022
ADOPTED THIS	11 <sup>TH</sup>	DAY OF	May,	2022

  
 \_\_\_\_\_  
 Mayor

  
 \_\_\_\_\_  
 Corporate Officer

I hereby certify that this is a true copy of “District of Sechelt 2022-2026 Consolidated Financial Plan Bylaw No. 601, 2022”.

  
 \_\_\_\_\_  
 Corporate Officer

## Schedule A

### District of Sechelt 2022 - 2026 Consolidated Five Year Financial Plan

	2022	2023	2024	2025	2026
<b>Revenues:</b>					
Taxation and Other Levies	12,156,420	12,991,488	13,692,885	14,339,695	14,918,326
Private Contributions	24,500	24,695	24,892	25,091	25,292
Government Grants	2,157,703	1,339,787	2,086,455	1,553,121	1,133,121
Sale of Goods and Services	1,758,652	1,957,738	1,978,810	2,015,091	2,052,073
Licences, Permits and Fees	1,660,894	1,577,503	1,458,278	1,472,860	1,487,589
Penalties and Interest	136,000	138,720	141,494	144,324	147,210
Return on Investments	468,220	210,250	215,503	219,758	226,016
Development Cost Charges	1,069,371	947,704	535,048	1,428,893	1,172,817
Capital Grants & Contributions	11,200,263	368,000	652,000	355,605	579,250
Sewer Revenues	4,275,820	4,500,343	4,726,217	4,802,384	4,826,315
Total Revenues	<u>34,907,843</u>	<u>24,056,229</u>	<u>25,511,582</u>	<u>26,356,822</u>	<u>26,568,009</u>
<b>Expenditures:</b>					
General Government	4,520,057	4,212,811	4,328,322	4,452,483	4,544,131
Planning and Community Developm	1,697,908	1,622,482	1,644,515	1,674,734	1,705,558
Community Services	2,321,623	2,387,168	2,432,635	2,484,249	2,543,571
Public Works	2,933,914	2,770,785	2,857,646	2,953,915	3,012,112
Facilities	585,916	537,813	546,051	556,973	568,113
Police Services	2,739,368	2,425,193	2,454,479	2,503,569	2,553,640
Solid Waste	1,671,994	1,688,554	1,705,280	1,739,066	1,773,527
Sewer Operating	2,869,858	2,658,583	2,541,774	2,627,084	2,665,088
Interest on Debt	132,490	51,551	145,595	126,195	119,355
Total Expenditures	<u>19,473,128</u>	<u>18,354,940</u>	<u>18,656,297</u>	<u>19,118,268</u>	<u>19,485,095</u>
Net Operating Activity	15,434,715	5,701,289	6,855,285	7,238,554	7,082,914
Amortization	3,437,206	3,477,873	3,634,235	3,677,330	3,721,692
Principle on Debenture Debt	1,384,898	920,429	983,790	774,634	408,524
Transfer to (from) Reserves	(1,395,249)	432,217	457,993	457,081	446,233
Transfer to (from) Capital	(3,633,387)	(78,689)	55,777	814,309	1,901,101
Transfers to (from) Surplus	(453,300)	-	-	-	-
Proceeds from borrowing	(3,350,000)	-	-	-	(4,000,000)
Reduction of Capital Equity	(3,437,206)	(3,477,873)	(3,634,235)	(3,677,330)	(3,721,692)
Capital Purchases	22,881,753	4,427,332	5,357,725	5,192,530	8,327,056
<b>Surplus (Deficit)</b>	<u>(0)</u>	<u>(0)</u>	<u>(0)</u>	<u>0</u>	<u>(0)</u>

## Schedule B

### 1. Portion of Revenues by source

#### Objective

- The District of Sechelt is focused on the fiscal sustainability of the municipality.

#### Policies

- The District is committed to setting tax rates, service fees and user fees to attain the goal of providing sustainable services and infrastructure.
- The District of Sechelt will review its fees and charges to ensure adequacy and fairness.

Revenue and Funding Sources		
Revenue Sources	2022	
	\$	%
Taxation and Other Levies	12,156,420	32%
Grants & Donations	2,182,203	6%
Fees, rates, and sale of services	3,419,546	9%
Interest and penalties	604,220	2%
Development Cost Charges	1,069,371	3%
Capital Grants & Contributions	11,200,263	29%
Sewer fees and charges	961,000	3%
Sewer parcel taxes	3,314,820	9%
Proceeds from borrowing	3,437,206	9%
Total Revenues	38,345,049	100%

### 2. Distribution of Property Taxes by Class

#### Objective

- The District wants to ensure an appropriate tax burden ratio between Property Tax Class 6 – Business/Other to Property Tax Class 1 - Residential.

#### Policies

- The District of Sechelt reviews its tax burden between residential and commercial to ensure fairness.

Property Class	2022 Net Taxable Value	2022 Tax Rate	Total 2022 Tax Levy	Tax Rate Multiple	% of Total Taxes
1 Residential	4,948,322,886	2.04650	10,126,743	1.00	85.4%
2 Utilities	3,681,900	40.00000	147,276	19.55	1.2%
5 Light Industrial	9,284,400	7.88945	73,249	3.86	0.6%
6 Business/Other	261,029,651	5.58084	1,456,764	2.73	12.3%
7 Managed Forests	1,014,500	11.41971	11,586	5.58	0.1%
8 Recreation/Non Profit	8,058,500	4.41717	35,596	2.16	0.3%
9 Farm	423,436	4.92525	2,086	2.41	0.0%
	<u>5,231,815,273</u>	<u>76.2789</u>	<u>11,853,300</u>		<u>100%</u>

## Permissive Tax Exemptions

### Objective

- The District of Sechelt recognizes that many of volunteer organizations contribute to the well-being of the community and are important components of the social, cultural, spiritual, and economic fabric.
- The District of Sechelt will consider granting permissive tax exemptions under section 224 of the *Community Charter* to agencies within the District who financially require such exemptions in order to provide a service to the community and whose service results in an improvement to the quality of life within the community.

### Policies

- Council recognizes that granting permissive tax exemptions to philanthropic and non-profit organizations shifts the tax burden to the District's remaining taxable properties. Accordingly, it will consider the impacts on each year's taxes when granting these exemptions.
- All existing exemptions and new applications will be reviewed annually by the Finance Department to ensure, based on the most current available information, that the organizations qualify for a permissive exemption. The results of that review, and any new applications, are to be reported to Council for consideration.

## Proposed Capital Funding Sources

<b>Funding Source</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>2026 Budget</b>
Building Reserve	14,019	-	-	-	-
Canada Community Building Fund	1,496,829	618,000	402,000	363,750	659,250
Capital Reserve	3,191,220	1,767,347	2,032,091	1,889,413	1,957,439
Development Cost Charges - Drainage	93,833	262,053	82,467	155,480	193,496
Development Cost Charges - Parks	650,698	15,000	15,000	15,000	15,000
Development Cost Charges - Roads	102,090	-	82,418	467,033	711,872
Development Cost Charges - Sewer	222,750	670,651	355,163	791,381	252,450
Downtown Revitalization Reserve	20,000	-	-	-	-
Equipment Replace Reserve	26,912	-	-	-	-
Grant - BC Safe Restart (COVID)	131,000	-	-	-	-
Grants & Contributions	10,492,881	36,666	1,283,334	491,855	-
MFA Financing	3,350,000	-	-	-	4,000,000
Porpoise Bay Wharf Reserve	15,000	-	-	-	-
Public Safety Reserve	241,437	102,932	-	-	-
Public Works Yard Reserve	718,809	-	-	-	-
PW Operation & Maint Reserve	60,000	-	-	-	-
Reserve for Committed Expenditures	115,011	-	-	-	-
Reserve for Committed Expenditures (Sewer)	507,000	-	-	-	-
Septage Reserve	568,000	160,000	15,000	325,000	165,000
Sewer Capital Reserve	849,265	794,684	1,090,254	693,619	372,550
Trail Bay Wharf Reserve	15,000	-	-	-	-
<b>Total</b>	<b>22,881,753</b>	<b>4,427,332</b>	<b>5,357,725</b>	<b>5,192,530</b>	<b>8,327,056</b>

## Proposed Reserve Transfers

### Transfers from Reserves

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
Building Reserve	14,019	-	-	-	-
Canada Community Building Fund	1,789,743	618,000	402,000	363,750	659,250
Capital Reserve	3,191,220	1,767,347	2,032,091	1,889,413	1,957,439
Downtown Revitalization Reserve	20,000	-	-	-	-
Equipment Replace Reserve	26,912	-	-	-	-
Grant - BC Safe Restart (COVID)	487,128				
General Operating Surplus	453,300				
Community Forest Dividend Reserve	25,890	25,890	25,890	25,890	25,890
Elections Reserve	27,287				22,500
Solid Waste Reserve	198,456				
Porpoise Bay Wharf Reserve	15,000	-	-	-	-
Public Safety Reserve	316,352	102,932	-	-	-
Fee Equalization Reserve	97,117	-	40,000	45,000	60,000
Public Works Yard Reserve	718,809	-	-	-	-
CARIP Reserve	10,000				
PW Operation & Maint Reserve	60,000	-	-	-	-
Reserve for Committed Expenditures	115,011	-	-	-	-
Reserve for Committed Expenditures (Sewer)	507,000	-	-	-	-
Reserve for Committed Expenditures (Sewer)	745,113				
Septage Reserve	568,000	160,000	15,000	325,000	165,000
Airport Reserve	91,000	-	-	-	-
Trail Bay Wharf Reserve	15,000	-	-	-	-
<b>Total</b>	<b>10,371,875</b>	<b>3,524,419</b>	<b>3,605,234</b>	<b>3,342,672</b>	<b>3,262,629</b>

## Proposed Reserve Transfers Continued

### Transfers to Reserves

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
Canada Community Building Fund	507,506	529,771	529,771	529,771	529,771
Capital Reserve	1,338,090	1,633,090	1,938,090	2,248,090	2,563,090
Provision for Election	-	7,500	7,500	7,500	-
Airport Reserve	250,217	33,725	33,725	33,725	33,725
Porpoise Bay Wharf	5,631	5,631	5,631	5,631	5,631
Affordable Housing Reserve	75,000	75,000	75,000	75,000	75,000
Sewer Capital Reserve	765,104	850,250	1,080,030	1,299,251	1,658,000
Septage Reserve	150,624	160,000	175,000	175,000	175,000
<b>Total</b>	<b>3,092,172</b>	<b>3,294,967</b>	<b>3,844,747</b>	<b>4,373,968</b>	<b>5,040,217</b>